



County Offices
Newland
Lincoln
LN1 1YL

11 October 2021

Environment and Economy Scrutiny Committee

A meeting of the Environment and Economy Scrutiny Committee will be held on **Tuesday, 19 October 2021 at 10.00 am in the Council Chamber, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached agenda.

Yours sincerely

A handwritten signature in cursive script that reads 'Debbie Barnes'.

Debbie Barnes OBE
Chief Executive

Membership of the Environment and Economy Scrutiny Committee (11 Members of the Council)

Councillors R Wootten (Chairman), M A Griggs (Vice-Chairman), A J Baxter, M D Boles, I D Carrington, I G Fleetwood, A G Hagues, Mrs J E Killey, H Spratt, G J Taylor and L Wootten

**ENVIRONMENT AND ECONOMY SCRUTINY COMMITTEE AGENDA
TUESDAY, 19 OCTOBER 2021**

Item	Title	Pages
1	Apologies for Absence/Replacement Members	
2	Declarations of Members' Interests	
3	Minutes of the Environment and Economy Scrutiny Committee meeting held on 14 September 2021	5 - 16
4	Announcements by the Chairman, Executive Councillors and Lead Officers	
5	Supplementary Waste Collections Services <i>(To receive a report from Mike Reed, Head of Waste, which invites the Committee to consider and comment on a report to discontinue the Supplementary Waste Collection Services at Stamford and Mablethorpe, which is the subject of a decision by the Executive Councillor for Waste and Trading Standards being taken between 21 and 28 October)</i>	17 - 30
6	County Farms <i>(To receive a report from Sarah Wells, Business Manager Corporate Property, which provides the Committee with an update on the County Farms Estate)</i>	31 - 34
7	Greater Lincolnshire Plan for Growth <i>(To receive a joint report from Justin Brown, Assistant Director - Growth and Ruth Carver, LEP Chief Executive which invites the Committee to consider and comment on the content of the Greater Lincolnshire Plan for Growth)</i>	35 - 64
8	Lincolnshire Rural Support Network <i>(To receive a presentation from Vanessa Strange, Head of Infrastructure Investment, on the Lincolnshire Rural Support Network)</i>	65 - 66
9	Environment and Economy Scrutiny Committee Work Programme <i>(To receive a report from Kiara Chatziioannou, Scrutiny Officer, which enables the Committee to comment on the content of its work programme for the coming year to ensure that scrutiny activity is focussed where it can be of greatest benefit)</i>	67 - 72

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Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

Please note: This meeting will be broadcast live on the internet and access can be sought by accessing [Agenda for Environment and Economy Scrutiny Committee on Tuesday, 19th October, 2021, 10.00 am \(modern.gov.co.uk\)](#)

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**ENVIRONMENT AND ECONOMY SCRUTINY
COMMITTEE
14 SEPTEMBER 2021**

PRESENT: COUNCILLOR R WOOTTEN (CHAIRMAN)

Councillors M A Griggs (Vice-Chairman), M D Boles, I D Carrington, I G Fleetwood, H Spratt, L Wootten, T R Ashton, Mrs J Brockway, K J Clarke and R J Cleaver

Councillors C J Davie attended the meeting as an observer via Teams.

Officers in attendance:-

Justin Brown (Assistant Director Growth), Kiara Chatzioannou (Scrutiny Officer), Robert Close (Democratic Services Officer), Andy Gutherson (Executive Director Place), David Hickman (Head of Environment) and Chris Miller (Environmental Services Team Leader (Countryside Services))

Officers in attendance Via Teams:-

Dan Clayton (Sustainability Manager - Environment) and Mike Reed (Head of Waste)

14 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillors A J Baxter, A G Hagues, G J Taylor, and Mrs J E Killey. It was reported that, under Regulation 13 of the Local Government Committee and Political Groups) Regulation 1990, Councillors R J Cleaver, Mrs J Brockway, T R Ashton, and K Clarke were replacing Councillors A J Baxter, A G Hagues, G J Taylor, and Mrs J E Killey respectively for this meeting only.

It was reported that, under Regulation 13 of the Local Government Committee and Political Groups) Regulation 1990, Councillor H Spratt was replacing Councillors A P Maughan until further notice.

15 DECLARATIONS OF MEMBERS' INTERESTS

No declarations of interest received.

16 MINUTES OF THE PREVIOUS MEETING HELD ON 13TH JULY, 2021

That the minutes of the meeting held on 13 July 2021 be confirmed and signed by the Chairman as a correct record.

17 ANNOUNCEMENTS BY THE CHAIRMAN, EXECUTIVE COUNCILLORS AND LEAD OFFICERS

Councillor Davie, Executive Councillor for Economic Development, Environment and Planning explained there were problems across all sectors resulting from the cost of materials, supply chains, and labour shortages. Some projects had become unviable or completion dates had increased considerably. The Department of Business, Energy and Industrial Strategy's (BEIS) 'All Work' material price index saw an increase of 20.1 per cent in the year to July 2021. National and local builders, contractors and developers were highlighting issues with Members including material availability and costs, which remained fluid with lack of certainty on cost or delivery. Some of these shortages and delivery delays could impact on the Council's work and officers were monitoring this carefully. Feedback from the Council's Growth Hub Advisers indicated businesses were challenged by supply chain delivery schedules, prices and recruitment. Officers continued to share business experience with the civil service.

Vacancy rates remained high, particularly in transport, logistics, and warehouse sectors which currently had the highest level of vacancies; 329 per cent of the February 2020 average.

The visitor economy businesses were reporting a hugely busy summer and positive booking levels going forward despite staff shortages. There had also been an increase in travel journalists wanting to visit the county. Requests had come through the new Visit Lincolnshire website and the efforts of the Council's PR consultant. The Tourism Commission delivery money enabled the Council to have a PR ground handling service with Visit Lincoln.

The Net Zero agenda was being raised more frequently from businesses across sectors needing to make investments in order to meet targets. There was growing interest from businesses in the Council's Climate Change Summit on 13 October 2021 and COP26 in November 2021.

Businesses could access one to one specialist support through the Growth Hub's Resource Efficiency Adviser and the Business Lincolnshire website. Numerous business focussed events were to be held through September, October and November, including a visit from the Carbon battle bus to Lincoln on 27 September 2021.

115 projects supported through the Rural Business Grant had received their first payments and a significant number had claimed and completed their projects.

Work on the coast continued with the on-going delivery of the Coastal Communities Fund programme, the appointment of the National Coastal Tourism Academy and the launch of research into careers and business skills.

A series of investment propositions were being developed in partnership with the Council's local partners and stakeholders to encourage further investment into the region. The investment propositions included Logistics, Agrifood, Advanced Engineering and Manufacturing, and Low Carbon Energy and Industry.

Further propositions were in development for Visitor Economy and Defence in Health & Life sciences, Digital Technology and a Place brochure.

40 foreign and 13 domestic inward investment enquiries had been received since April 2021 from a diverse range of sectors. A number of enquiries from food related automation and robotics companies had been received since the region's High Potential Opportunity for Automation in the Food Processing sector was displayed in May 2021.

18 INVITATION TO JOIN A GEOLOGICAL DISPOSAL FACILITY WORKING GROUP IN EASTERN LINCOLNSHIRE

Consideration was given to a report from the Assistant Director – Growth on the invitation from Radioactive Waste Management (RWM) to LCC to join a working group to further explore whether the former Theddlethorpe Gas Terminal site was an appropriate location for a geological disposal facility (GDF). Joining the working group does not necessarily suggest that the Council necessarily supported or objected to the proposal, nor did the Working Group have the power to ultimately decide whether to locate the in Lincolnshire. The local community would undertake a test of support, to consider if they would like to host the facility. The geology of eastern Lincolnshire initially suggested suitability for this facility. The site of the terminal is owned by the National Grid and the Council has been advocating to them that it should continue to be used as an asset the Lincolnshire. Other commercial entities were interested in the site other than RWM. The aim of the project, led by RWM, is to dispose of the UK's nuclear waste underground safely and permanently. RWM has indicated that this facility could create over 1,000 construction jobs, then hundreds of further technical and skilled permanent jobs. In addition, the proposed facility is predicted to result in infrastructure investment in the area. The working group and if it is formed the subsequent community partnership is part of a defined Government process intent on establishing the facts of the scheme, advising on infrastructure, setting development grants and establishing a community vision. East Lindsey businesses would likely benefit from increased infrastructure. Youth unemployment in the area is high and employment opportunities outside of the tourism industry are limited. The Community Partnership, if formed, would be responsible for the right of withdrawal from the programme and for the process of undertaking a test of public support.

The Chairman invited Mr Ken Smith to address the Committee in his capacity as spokesperson for the campaign group in opposition to GDF. The uncertainty the project could generate was of concern to Mr Smith and the campaign group. Mr Smith said that the east of England geological survey revealed coal deposits below the site and that RWM's

guidelines precluded GDFs to be established close to other sources of energy because of the danger to future generations. The campaign group is concerned that the GDF risked being drilled through if future generations sought access to the coal. Mr Smith continued that he had read government guidelines that indicated that GDFs should not be located in areas which had previously been used to drill for fossil fuels due to the change in water flow. The proposed site was believed by the campaign group to have been subject to fossil fuel drilling previously. These issues suggested that the site would be considered a final option if all alternative sites had been exhausted. If the Council were to join the working group, it was feared by the campaign group that it may appear indicative of the possibility of a GDF in Lincolnshire. Mr Smith continued that reports of cancelled property sales had been received from estate agencies and that the potential of a GDF could create uncertainty which was unpopular with local business. The leisure industry generated over £700 million for the East Lindsey economy per annum. The campaign group is worried that businesses were unlikely to invest if a GDF was introduced. While RWM sought to assure that the GDF was safe, which may be true, public perception wasn't supportive of nuclear energy. The campaign group felt that this could have a significant impact on the viability of the tourism economy, particularly if eventually the GDF was located elsewhere which would mean that any concerns that the campaign group had raised would have led to an unnecessary stalling of investment.

The Committee considered the report, and during the discussion the following comments were noted:-

- Members emphasised on the importance of being part of the discussions of this Working Group, which would likely going ahead regardless of whether the Council participated in these or not, which enabled the Council to influence and help shape the outcomes through lateral sharing of knowledge and information. The report made clear points on the benefits of the proposed project, nevertheless, further engagement with the process on the Council's part would ensure that risks and potential issues were also being known and understood. Membership to this working group, further, allowed for subtleties and nuances, as these would emerge, as well as fear and uncertainties felt in the local community, to be seen and acknowledged. This was also an opportunity to engage with and support the local community that was being consulted on whether they wanted to have this facility in their local area.
- Members observed that the proposed project could potentially address issues around deprivation in East Lindsey and Boston areas however, recognised it was ultimately up to the residents to determine the merits of the proposal in the future. Therefore, it was clarified that Members took no view on supporting the plans for the facility going ahead, rather, took a role to ensure that the local communities had access to information and knowledge for a fair, balanced and fully informed decision to be made.
- It was acknowledged that, regardless of the decision to join the working group, there were factors such as the geology of the local area that remained unchanged, the requirement for long-term storage of nuclear waste remained present and the

discussions around this project were still going ahead in spite of the decisions of the Council on joining the working group, however, Lincolnshire was not having a voice and residents taking the decision were not having the Council's support. Members agreed that it was in the Council's and the community's best interest for the former to have had a seat around the table, being thus able to access information and influence decisions.

- The process being undertaken by RWM was clearly prescribed and well defined by the Government in documents attached to the report. This document specifically described the location of the community as District Council level Wards in which the following were located:
 - proposed surface development;
 - associated development;
 - transport links;
 - direct physical impacts.

Information being availed directly to the public was an important part of the Terms of Reference (TOR) of any working group; detailed account of how TOR was being shaped was also included in the aforementioned document. The impact analysis attached to the report ensured that the Council was able to introduce mitigations where the above requirements were not being met. Equally, where members of the working group established gaps in the TOR, they were able to request additions to be considered at the early meetings of the working group. The process also recognised the importance of listening to the views of the community from the outset.

- In the interest of maintaining high levels of transparency, it was agreed that TOR, agreed by the working group, as well as on-going information about progress of the working group's remit, was fed back to this Committee and more widely.
- In other parts of the country Parish, Town Councils and local relevant bodies were included in such working groups whereas in this paper, only the Council and East Lindsey District Council were mentioned as participants. Assurance was given that it was being asked of the Executive to consider that the Council's position echoed the view that Parish, Town Councils, and local relevant bodies were part of the working group on this occasion.

RESOLVED

1. Upon a vote, a majority for the Environment and Economy Scrutiny Committee agreed to support the recommendations to the Executive as detailed in the report.
2. That the comments listed above be passed on to the Executive in relation to this item.

19 SERVICE LEVEL PERFORMANCE REPORTING AGAINST THE PERFORMANCE FRAMEWORK 2021 - 2022 - QUARTER 1

Consideration was given to a report from the Head of Economic Development, the Head of Environment and the Head of Waste updating the Committee on the Tier 2 Service Level Performance measures for 2021/22 Quarter 1 for Economy, Flooding and Waste.

The target for businesses support had been substantially exceeded, in large part, due to the Covid-19 business recovery grant which was currently delivering final payments. Some applicants were choosing not to accept the grant as a result of their material and supply costs increasing to the point that their business opportunities were no longer viable. The Council was currently behind on its target of approved funding bids due to delays in approvals from Government, for example, the Council had expected to receive a response from the Community Renewal Fund bid by the end of July 2021, but was still sat unresolved. However, the funding applications made by the Council remained in line with expected targets.

In the first quarter of the 2021/22 financial year, there were only three incidents of flooding that required a formal investigation. It was acknowledged the year had been particularly dry so far. Significant flooding issues in 2019/2020 resulted in a backlog of flooding investigations awaiting completion.

Booking systems had been introduced at Household Waste Recycling Centres (HWRCs), resulting in less material being recycled. In addition, Covid-19 restrictions resulted in reduced separation rates. The overall recycling rate was consequently slightly lower than the expected target. While the expected target hadn't been met, it was felt that, with the current system, the target deficit could have been greater. As of 1 September 2021, the booking system had been removed; therefore, greater recycling take up was expected. Curb side recycling rates were also lower than anticipated; this was believed to be a result of reduced recycling opportunities from working from home arrangements. The projected requirements for overall tonnage per household were being met.

The Committee considered the report, and during the discussion the following comments were noted:-

- Observing that the external funding attracted to Lincolnshire had seen a significant reduction from 2017, Members sought further clarity on the decrease. It was advised that funding was dependant on which funding programmes were in operation by Government at any time. 2017 saw a significant spike in Local Enterprise Partnership (LEP) and regeneration funding for example. Previous consideration was given to the production of a profile to identify the funding bids versus criteria. The levelling up white paper, expected October 2021, should enable the Council continue to produce a funding profile.

- Members asked why the Council struggled to successfully bid for funding, particularly when district Councils had recently seen some success. It was advised that the council did not struggle to bid for funding, there were examples of successful bids, but some of the regeneration funding had moved to different routes that county councils were unable to bid for. Government had recently changed the way funding was distributed from LEPs, which the Council was previously very successful at, to scheme such as High Street Funding and Towns Funding, which were targeted at District Councils. The Community Renewal Fund was anticipated to translate to a Shared Prosperity Fund, which would be bid for by County Councils.
- The appreciation of the village of Ancaster was passed onto officers for their work in relation to recent flash flooding.
- Noting that Section 19 reporting only took into account water which had entered dwellings, not garages, sheds or out buildings, Members felt that further data collection would be useful to list near misses. It was advised that officers had recently began to collect 'near miss' data, in addition to the legally required Section 19 statistics, to inform future flood risk planning. Members and residents were encouraged to report all incidents of flooding to the Council.
- Members asked what further could be done to encourage residents to recycle. Officers were very mindful of the importance of encouraging recycling, with a number of campaigns currently in operation. A separate paper and card bin to reduce contamination had recently been rolled out and a team was currently analysing material to better establish contaminate patterns.
- Seeking further detail, Members asked if any feedback had been received regarding the removal in booking restrictions for HWRCs and if further information could be provided on the general operation of HWRCs. Little feedback had been received since booking restrictions had been removed, however it was noted, comments were previously raised on social media complaining of increased waiting times resulting from booking restrictions. Further detail surrounding 'peak times' would be needed to rely on an accurate picture to service users. Changes to operating hours had been reviewed, as a consequence, operation now extended to five days rather than seven and four days. To increase all sites to seven days wouldn't be financially viable across the board. In addition, the availability of staff wasn't currently sufficient to facilitate a seven day service.
- Members asked what 'all sources' extended to as referenced within the household waste statistics. It was advised that 'all sources' included all forms of municipal waste, particularly curb side, fly tipping and HWRC.
- The Committee were advised that a number of stories circulated the press complaining of extensive fly tipping; however the actual rates of fly tipping appear to have been exaggerated.
- Noting the facility for black bin waste to be used in energy to waste facilities, Members questioned the quantities that were disposed of in this manner. It was advised approximately 20 – 25 per cent of household waste was used to fuel energy to waste facilities.

RESOLVED

That the report and comments be noted.

20 DRAFT LINCOLNSHIRE EMPLOYMENT AND SKILLS STRATEGY 2021-23

Consideration was given to a report from the Head of Economic Development on work undertaken to date to develop the draft Lincolnshire Employment and Skills Strategy and Work Plan for 2021-23. Lincolnshire skills and employment issues resulted from a significant number of vacancies, change in job role expectation, the rural geography of the county and the lack of larger employers. Government spent approximately £40 million a year on skills in Lincolnshire, while the Council had a budget of £250,000 allocated to skills. The Employment and Skills Strategy therefore sought to compliment the offer from Government, rather than provide an alternative. A number of issues had been considered, including digital learning facilities, transport links and job matching schemes. These options were ultimately dismissed as alternative provisions were in place. The Council, in partnership with the Greater Lincolnshire Local Enterprise Partnership, therefore sought better collaboration between colleges, vocational training providers, schools, and commissioners of funding to ensure shared intelligence, development of a Graduate Retention Plan aligned to further and higher education, an increased apprenticeship drive and an expanded Enterprise Advisor Network.

The Committee considered the report, and during the discussion the following comments were noted:-

- Members asked if university graduates were typically leaving the county for employment opportunities elsewhere. It was advised that it was common in rural counties for students to move away to larger urban areas before typically returning in their early 30s. If the total graduating population could be increased, officers felt confident more graduates would remain in the area.
- Welcoming the consideration given to apprenticeship schemes, Members asked if there was any scope to contractually oblige the Council's partners to train apprentices. The Committee was advised that there were previous examples of apprenticeships being mandated through contracts, and that further work could be done.
- Noting the variation in career focuses for educational providers, Members asked how employment opportunities could be equally promoted across the county. The deficiency in careers promotion was appreciated by officers. Members were advised that those of them who occupied places on school boards were encouraged to stress this message and offered supporting material.
- Observing the shortfall of Level 4 qualifications in Lincolnshire, Members sought clarity on the cause of this. A piece of work would soon be commissioned to investigate, over the next 2 years, the deficiency of Level 4 qualifications. Those currently undertaking level 3 or above would have to self-finance after turning 19. When taking into account the lower salaries typically paid in Lincolnshire, this was a significant contributor to the further education deficit. It was however stressed; the number of those with no qualifications at all had decreased significantly over the past decade.

- Members registered their support of T Level schemes which they felt engaged employers more than traditional Level 3 qualifications, in addition to providing more substantial work experience.
- Referencing the year 1 priority areas, Members asked if there was any provision for those over the age of 25. It was noted that apprenticeship schemes for those over 25 were possible and the first priority area included the facility to support those returning to work after a period of unemployment. Officers agreed in the necessity to support skills and opportunities for those of all ages.

RESOLVED

That the report be endorsed, and comments as recorded be taken into account.

21 ENGLAND COAST PATH PROGRESS

Consideration was given to a report from the Team Leader - Countryside Services updating the Committee on the progress of the establishment, and future management, of the England Coast Path in Lincolnshire. The England Coast Path (ECP) would be an extension of the original open access land. A trail would be established within the coastal margin to create a national trail known as the ECP. Lincolnshire contained 4 stretches:

- Hunstanton to Sutton Bridge;
- Sutton Bridge to Skegness;
- Skegness to Mablethorpe;
- Mablethorpe to Humber Bridge.

Only Sutton Bridge to Skegness was currently open with the other 3 stretches in the penultimate phase of development. Once open, the Council would take on the management of the ECP through partnerships with North Lincolnshire and North East Lincolnshire Councils, in addition to other key stakeholders. Funding for management would come from National Trails. The partnership would fund 25 per cent of the trails' maintenance, while National Trails would provide 75 per cent.

The Committee considered the report, and during the discussion the following comments were noted:-

- Members stressed their appreciation for the work undertaken by officers to help create the England Coast Path, particularly as all sections were near, or at, completion.
- It was felt that the England Coast Path would offer a great benefit for both the wellbeing of residents and the prosperity of the economy.

RESOLVED

That the report be endorsed, and comments as recorded be taken into account.

22 GREEN MASTERPLAN PROGRESS

Consideration was given to a report from the Sustainability Manager – Environment updating the Committee on the Green Masterplan and outlines the initial progress towards the Council's target to reach net zero carbon by 2050. It was explained that climate change adaptation work, staff training and engagement activities were contributing factors to the Council's excellent progress towards emission reduction. The Covid-19 restrictions had a significant impact to the reduction of emissions through working from home arrangements. However, the Council had already seen a 55 per cent reduction prior to Covid-19 through rationalising the Council's estate, investment into energy efficiency projects and wider national programmes to reduce the carbon emission on the electricity grid. Compared national figures, the Council significantly ahead of typical carbon reduction. The wider carbon emissions from the Lincolnshire economy were also identified, resulting in consideration being given to encouragement of reduction. The extent the Council could influence was nevertheless limited. Recognising that business and industry were significant contributors to carbon emissions, officers sought to establish a Climate Change Partnership with training programmes and potential support from the Community Renewal Fund. The Council was currently identifying sites to fulfil its objective of planting a tree for every resident. In addition £170,000 had been received from the Forestry Commission for the planting of trees in non-woodland settings. A Greater Lincolnshire Tree Strategy would be brought before the Environment and Economy Scrutiny Committee in the future.

The Committee considered the report, and during the discussion the following comments were noted:-

- Members stressed that the Council needed to continue to press hard to deliver this plan.
- Referencing the tree planting scheme, Members sought detail on the exact type of tree that would be planted. It was advised that, if practical, specific species would be introduced where requested while Tree Officers would determine otherwise. In addition, all trees planted would be native to the planting areas.
- Further detail of tree planting funding was sought by Members, particularly in relation to axillary forest and woodland improvements such as footpaths. It was advised that the Forestry Commission offered a number of schemes which were exclusively allocated to tree planting and tree maintenance. The Woodland Trust offered the England Woodland Creation Offer which offered 100 per cent of the tree planting for large scale woodland development for land owners. The north of the county also benefited from the Northern Forrest Area fund.
- Members asked if hedgerows could be included within the planting scope, suggesting that a hedgerow could be included on one side of every drainage ditch. It was advised a number of land owners requested hedgerows in addition to trees.

- Encouraged by the electric vehicle support, Members sought clarity of its feasibility, particularly the sufficiency of power in the grid. It was advised that there was a Electric Vehicle Strategy, currently in draft, would form part of the Local Transport Plan. In addition, a report into local area energy planning had been commissioned to investigate grid capacity.
- A Member observed the potential ethical and environmental impact of lithium mining for electric vehicles batteries. Officers appreciated the concerns around the sourcing of lithium; however noted, different chemical combinations were being investigated to reduce the need for lithium in the future.
- While acknowledging the potential disadvantages, Members were aware that other authorities had planted fruit trees for the local community. A number of parishes requested the introduction of community orchards. It was noted that 60 per cent of traditional fruit orchards had been lost since World War Two. There was also interest from food banks to introduce fruit trees.
- Noting the intent of the Green Masterplan to reduce carbon emissions for school transportation, Members asked if officers currently had any further updates to offer. It was advised that the school travel scheme were currently preparing to start 6 pilot schemes which would investigate smaller infrastructure improvements to encourage children to walk or cycle to school.

RESOLVED

1. That the report and comments be noted.
2. That the Committee received further updates on the progress of delivery of the targets

23 ENVIRONMENT AND ECONOMY SCRUTINY COMMITTEE WORK PROGRAMME

The Committee received a report from the Scrutiny Officer, which enabled the Committee to comment on the content of its work programme for the coming year to ensure that scrutiny activity was focussed where it could be of greatest benefit.

RESOLVED

That the work programme presented be approved.

The meeting closed at 12.54 pm

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Open Report on behalf of Andy Gutherson, Executive Director - Place

Report to:	Environment and Economy Scrutiny Committee
Date:	19 October 2021
Subject:	Supplementary Waste Collections Services

Summary:

This item invites the Environment and Economy Scrutiny Committee to consider a report regarding the discontinuation of Supplementary Waste Collections Services at Stamford and Mablethorpe.

This decision is due to be considered by the Executive Councillor for Waste and Trading Standards between 21st – 28th October 2021. The views of the Scrutiny Committee will be reported to the Executive Councillor for Waste and Trading Standards as part of his consideration of this item.

Actions Required:

That the Environment and Economy Scrutiny Committee:

- 1) considers the attached report and determines whether the Committee supports the recommendations to the Executive Councillor as set out in the report.
- 2) agrees any additional comments to be passed on to the Executive Councillor in relation to this item.

1. Background

The Executive Councillor for Waste and Trading Standards is due to consider the Supplementary Waste Collections Services at Stamford and Mablethorpe between 21st – 28th October 2021. The full report to the Executive Councillor is attached at Appendix A to this report.

2. Conclusion

Following consideration of the attached report, the Committee is requested to consider whether it supports the recommendations in the report and whether it wishes to make any additional comments to the Executive Councillor. Comments from the Committee will be reported to the Executive Councillor.

3. Consultation

The Committee is being consulted on the proposed decision of the Executive Councillor for Waste and Trading Standards between 21st – 28th October 2021.

4. Appendices

These are listed below and attached at the back of the report	
	Report to the Executive Councillor for Waste and Trading Standards on the: Supplementary Waste Collection Services.
Appendix A	12 mile radius plan on HWRC provision
Appendix B	JMWMS Strategic Objectives

5. Background Papers

No background papers within the meaning of section 100D of the Local Government Act 1972 were used in the preparation of this Report.

This report was written by Mike Reed, Head of Waste Service, who can be contacted on 07766 223560 or mike.reed@lincolnshire.gov.uk.

Open Report on behalf of Andy Gutherson - Executive Director - Place

Report to:	Councillor D McNally, Executive Councillor for Waste and Trading Standards
Date:	21st – 28th October 2021
Subject:	Supplementary Waste Collection Services
Decision Reference:	I022945
Key decision?	No

Summary:
 This report seeks approval from the Executive Councillor for Waste and Trading Standards to discontinue the Supplementary Waste Collection Services at Stamford and Mablethorpe.

Recommendation(s):
 That the Executive Councillor approves that the supplementary waste collection services at Stamford and Mablethorpe be discontinued from 28 October 2021.

Alternatives Considered:

1.	Keep the supplementary waste collection services at Stamford and Mablethorpe.
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Reasons for Recommendation:
 To meet Lincolnshire Waste Partnership's Objective 5 to improve recycling in the county. To reduce the volume, and consequently the environmental impact, of material being sent to landfill and to apply the policy on Household Waste Recycling Centre (HWRC) provision consistently across the County.

1. Background

Lincolnshire County Council as Waste Disposal Authority has a duty under Section 51(1)(b) of the Environmental Protection Act 1990 to arrange for places to be provided at which persons resident in its area may deposit their household waste and for the disposal of waste so deposited. Such places are known as Household Waste Recycling Centres (HWRCs).

This responsibility was historically met by a mixture of supplementary services around the county at over 20 locations and several landfill sites where residual waste was collected. This material would then go direct to landfill.

As recycling became a national and local target, HWRCs were identified as the most effective method of increasing recycling as they offered fixed locations where multiple sources of material could be recycled. The county council established a programme of work to provide such facilities, and this now stands at 11 HWRCs around the county. The HWRC policy provision states that:

"The majority of households (95%) should be within a 12 miles radius of a HWRC."

The 11 HWRCs now fully satisfy this policy (see Appendix A).

In 2016 the Executive Councillor for Waste and Recycling decided to continue with a residual waste collection service on Saturday mornings at both Stamford and Mablethorpe. This was based on the size of population in both towns, neither of which had a HWRC.

Stamford is within the 12-mile radius of the HWRC at Bourne. Mablethorpe with the exception of a relatively small area of land at Trusthorpe is also within the 12-mile radius with the Trusthorpe area being within the 5% not within the 12-mile radius envisaged by the policy.

Supplementary Service Suspension

When Covid restrictions came in force in March 2020 the supplementary services were suspended as they did not offer a safe method of collecting material. The HWRCs were also closed but then shortly re-opened with certain restrictions in place. One such restriction was a booking system which would limit the number of residents allowed on site at any particular time in an effort to aid social distancing. This level of control could not be applied for the supplementary services which take place in public open spaces and therefore the supplementary services were not reintroduced.

It should be noted that smaller items of residual waste can be deposited in household wheelie bins and larger residual waste items can be dealt with by bulky waste collections. Both South Kesteven District Council and East Lindsey District Council have the ability to collect bulky residual waste and charge for the service. It is now 18 months since the supplementary services operated and, in that time, the supplementary

services could be expected to have received approximately 1,150 tonnes of residual waste based on historical data (estimated from table 1).

During the 18-month suspension period there have not been any noticeable increases in fly tipping in Mablethorpe or Stamford above the expected normal levels. This strongly suggests that behavioural change may have taken place in the last 18 months whereby residents have disposed of material differently, such as via existing kerbside collection or at the closest HWRCs.

Lincolnshire Waste Partnership Objectives

In developing the Joint Municipal Waste Management Strategy (JMWMS), the Partnership started out by defining a vision, and then a set of strategic objectives aimed at fulfilling that vision. There are 10 Objectives and Objective 5 is:

"To contribute to the UK recycling targets of 50% by 2020 and 55% by 2025."

The partnership is currently struggling to meet this target with the overall rate being around 40%. There are many factors contributing to this under achievement, many of which are unclear. However, one thing that is clear is that if more opportunities for segregating waste are presented, i.e., containers, then recycling increases.

HWRCs have capacity for 25 different types of materials to be recycled and this helps to provide a recycling rate of approximately 75% at the HWRCs. Residual material which is collected at HWRCs is sent for energy recovery at the Energy from Waste (EfW) facility.

There are fewer opportunities for recycling at the kerbside with limited number of wheelie bins and therefore recycling can be lower. There is also an increase in contamination in recycling wheelie bins which leads to that material being treated as residual waste. The current recycling rate for kerbside collected material is approximately 38%.

There are no opportunities for recycling at supplementary services and it represents a recycling rate of 0% which contributes to lowering the overall recycling rate.

The residual waste collected through the supplementary waste services goes to landfill. The Stamford material went to the landfill at Colsterworth after being collected by the district council. The Mablethorpe material went to a local private waste manager who also sent to landfill. Landfilling is costly due to taxation but is also a significant contributor to environmental damage as they are a source of Carbon Dioxide and Methane gases.

Costs

The following tables show a comparison for the two closest HWRCs to the supplementary services.

Table 1

	Annual tonnage (t)		
	2017/18	2018/19	2019/20
Stamford	385.64	413.80	357.90
Mablethorpe	437.08	464.59	409.52
Bourne	5,006.29	4,975.58	4,855.36
Skegness	4,890.75	5,128.77	4,863.21

Table 2

	Cost per tonne (£/t)		
	2017/18	2018/19	2019/20
Stamford	195.03	197.53	214.07
Mablethorpe	178.47	178.52	189.90
Bourne	53.04	51.06	53.48
Skegness	59.79	52.32	54.44

Table 3

	Total Cost (£)		
	2017/18	2018/19	2019/20
Stamford	75,211.36	81,737.91	76,615.65
Mablethorpe	78,005.66	82,938.61	77,767.85
Bourne	265,533.62	254,053.11	259,664.65
Skegness	292,417.94	268,337.25	264,753.15

If it is assumed that material from Stamford diverts to Bourne and the material from Mablethorpe diverts to Skegness a potential saving can be calculated for the 3-year period:

Table 4

	Potential Cost Saving (£)		
	2017/18	2018/19	2019/20
Stamford	54,757.01	60,609.28	57,475.16
Mablethorpe	51,872.65	58,631.26	55,473.58

This is the net cost of providing the supplementary services and over a 3-year period the total financial cost could be £338,846.

Policy Application

Although, as recognised in the Executive Councillor for Waste and Recycling's decision in 2016 both Stamford both have significant populations, they are not alone in that. There are locations with significant population such as Long Sutton and the Brocklesby area which are outside of a 12-mile HWRC radius. There are also towns such as Caistor,

Market Deeping, Alford, Holbeach and Spilsby which fall within a 12-mile HWRC radius but are some distance from a HWRC.

It is not possible to extend supplementary services to those locations without significantly multiplying the negative impacts of such services on costs and recycling rates. That in turn would impact on the sustainability of HWRC services more widely and the ability of the county to meet the recycling targets adopted in the JMWMS.

The Mablethorpe and Stamford supplementary services therefore represent exceptions to the consistent application of the Council's policy which undermine the coherence of the policy by creating potential precedents for other areas that cannot be sustained. It is considered that the answer to this issue is to consistently apply the policy and remove the supplementary services at Stamford and Mablethorpe.

2. Legal Issues:

Equality Act 2010

Under section 149 of the Equality Act 2010, the Council must, in the exercise of its functions, have due regard to the need to:

Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act.

Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.

Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

The relevant protected characteristics are age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; and sexual orientation.

Having due regard to the need to advance equality of opportunity involves having due regard, in particular, to the need to:

- Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic.
- Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it.
- Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to tackle prejudice, and promote understanding.

Compliance with the duties in section 149 may involve treating some persons more favourably than others.

The duty cannot be delegated and must be discharged by the decision-maker. To discharge the statutory duty the decision-maker must analyse all the relevant material with the specific statutory obligations in mind. If a risk of adverse impact is identified consideration must be given to measures to avoid that impact as part of the decision making process.

An Equality Impact Assessment has not been carried out. However, the recommendation to make changes is not considered to have a detrimental impact on people with protected characteristics. The supplementary services may be closer to residents, but material tends to be delivered to such sites by vehicle and therefore accessibility is not considered to be impacted.

The supplementary sites are located where space is limited such as a car park or public highway. The supplementary services are not staffed to the same level as HWRCs which allow access to all groups and are sufficiently resourced to assist older people and people with a disability as a priority.

Joint Strategic Needs Analysis (JSNA) and the Joint Health and Wellbeing Strategy (JHWS)

The Council must have regard to the Joint Strategic Needs Assessment (JSNA) and the Joint Health & Wellbeing Strategy (JHWS) in coming to a decision.

This obligation has been considered and the proposals in this report are considered to impact positively on health and wellbeing as appropriate disposal of waste impacts positively on the environment and on health.

Crime and Disorder

Under section 17 of the Crime and Disorder Act 1998, the Council must exercise its various functions with due regard to the likely effect of the exercise of those functions on, and the need to do all that it reasonably can to prevent crime and disorder in its area (including anti-social and other behaviour adversely affecting the local environment), the misuse of drugs, alcohol and other substances in its area and re-offending in its area.

This obligation has been considered but is not thought to be directly affected by the proposals in this report. There has been no noticeable increase in fly-tipping in

Mablethorpe and Stamford during the suspension of the supplementary services. Therefore, removal should have no impact on that crime.

3. Conclusion

The objectives of the LWP are becoming increasingly difficult to satisfy and this requires a review of how waste services are provided.

This Report sets out the issues relating to the supplementary waste service collections at Mablethorpe and Stamford and invites the Executive Councillor to approve that the services be discontinued to apply the HWRC Policy Provision consistently.

4. Legal Comments:

The Council has the power to discontinue the services in question. In particular the Council would still be compliant with its duties under Section 51(1)(b) of the Environmental Protection Act 1990.

The decision is consistent with the Policy Framework and within the remit of the Executive Councillor.

5. Resource Comments:

As demonstrated in tables 1 to 3 above, the supplementary waste collection services at Mablethorpe and Stamford are relatively low volume, high-cost services.

Approving the recommendation to discontinue these supplementary services is expected to yield significant savings of at least £0.339m over a three-year period.

6. Consultation

a) Has Local Member Been Consulted?

Yes

b) Has Executive Councillor Been Consulted?

Yes

c) Scrutiny Comments

The Report will be considered by the Environment and Economy Scrutiny Committee on 19 October 2021 and the comments of the Committee will be reported to the Executive Councillor.

d) Risks and Impact Analysis

See the body of the Report

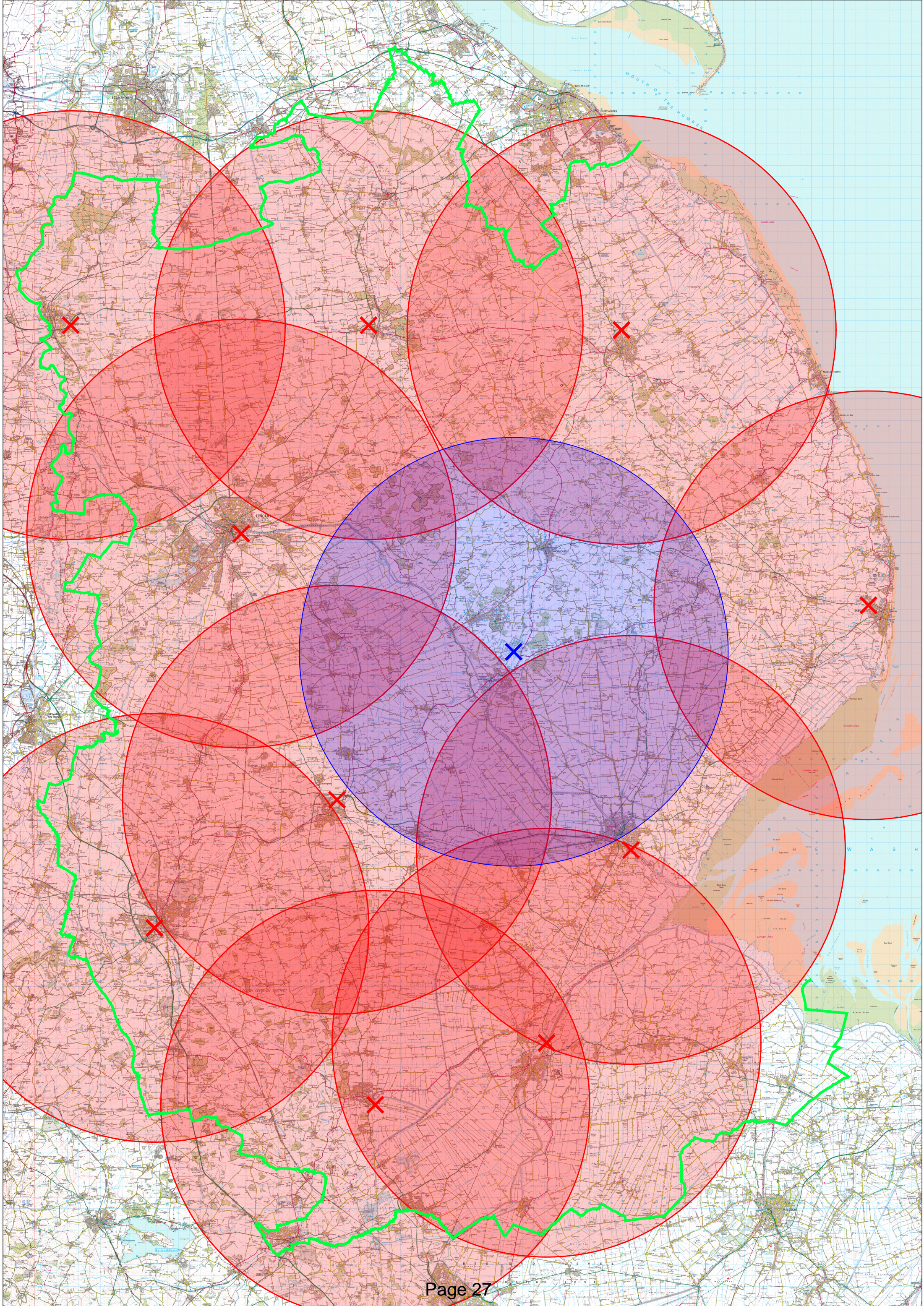
7. Appendices

These are listed below and attached at the back of the report	
Appendix A	12 mile radius plan on HWRC provision
Appendix B	JMWMS Strategic Objectives

8. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Mike Reed, Head of Waste Service, who can be contacted on 07766 223560 or mike.reed@lincolnshire.gov.uk.



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Appendix B

JMWMS Strategic Objectives

Objective 1	To improve the quality and therefore commercial value of our recycling stream
Objective 2	To move towards a common set of recycling materials.
Objective 3	To consider the introduction of separate food waste collections where technically, environmentally and economically practicable.
Objective 4	To explore new opportunities of promoting waste minimisation and of using all waste as a resource in accordance with the waste hierarchy.
Objective 5	To contribute to the UK recycling targets of 50% by 2020 and 55% by 2025.
Objective 6	To find the most appropriate ways to measure our environmental performance, and set appropriate targets.
Objective 7	To seek to reduce our carbon footprint.
Objective 8	To make an objective assessment of what further waste processing/disposal capacity is required and, as necessary, secure appropriate capacity.
Objective 9	To regularly review the LWP governance model in order to provide the best opportunity to bring closer integration and the implementation of the objectives set by the strategy.
Objective 10	To consider appropriate innovative solutions in the delivery of our waste management services.

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Open Report on behalf of James Drury - Executive Director - Commercial

Report to:	Environment and Economy Scrutiny Committee
Date:	19 October 2021
Subject:	County Farms

Summary:

This report provides an update to Members on the County Farms Estate.

Actions Required:

The Committee is invited to note the update and comment on the report.

1. Background

This report provides a further update to that given in January 2021.

Brexit trade agreement – impact on County Farms

1. As a result of the trade agreement, a number of reports from tenants have been received expressing problems in dealing with the new international trade regime.
2. There are increased costs which is a disincentive and part of the problem, there is also a significantly increased burden of administration on the exporter. However, the practicalities are the real issue. This is particularly the delay factor involved in having to comply with the necessary requirements for inspection. The issue with this is twofold; firstly, for example when a vegetable producer is looking to export, the potential delay of several days does not fit with the expectation of the buyers.
3. One business on the County Farms Estate would previously have regularly exported to the Netherlands, and this was carried out within 24 hours of an order being placed. Unfortunately, the timescale is now likely to be several days due to the requirements to have the goods inspected and this delay would not meet the requirements of the purchaser. In that case the farmer in question had exported one load in the past year and was not planning to do so again in the foreseeable future.

4. The second issue with the delay is that the delay to the delivery of perishable goods will cause deterioration in the quality of the product on delivery. Hence, one tenant who had previously regularly exported across the Irish Sea is now unable to sell to those customers as the goods are likely to be held for several days on landing pending inspection, after which time the load would be un-saleable.

Labour – impact on County Farms

5. According to industry representations made to the Prime Minister recently, it is estimated that there are 500,000 unfilled vacancies across the UK food supply chain. This is no less of a problem locally, and there has been increasing difficulty reported by County Farms tenants over the past year or so. It is a particular issue for the more intensive/horticultural businesses which are growing vegetables, potatoes, or flowers.
6. Tenants have reported difficulties sourcing labour, labour turning up but demanding increased pay in order to work, operatives receiving better offers and going elsewhere. Some labour suppliers have been demanding £20 per hour to supply agricultural labourers. One of our larger farming businesses which is involved in the growing, processing and packing of brassicas for the supermarkets, reports that their labour costs are up 25% year on year.

Haulage

7. There have been no direct notifications of issues on the estate; however there seems to be a view that deliveries are slower as a result. Aside from the concern at sourcing haulage when required, the associated concern is that this will inevitably feed in to cost inflation.

CO2

8. There have been no specific reports of problems from the County Farms tenants on this issue. However, it is perhaps more of an issue in the short term in the livestock sector (and particularly pigs and poultry), than in the arable sector.
9. There is concern that the price increases in nitrogen fertiliser, which is a key input for all of the County Farms tenants, will filter through in to increased costs for the 2021/22 year.

LCC tenant support as a landlord

10. Continued support has been offered to all tenants and acted on accordingly with business management support and information sharing in respect of wider grants available. LCC continues to encourage early contact should tenants experience difficulties. A Business Resilience Programme is being offered across the wider East Midlands LEP area on behalf of the area's growth hubs. This programme has a specific Agricultural and Horticultural Businesses cohort and is running a series of workshops and webinars this autumn on business and future farming. A number of specialist

speakers shall be joining and providing these including a member of DEFRA. An agricultural advisor is available who can offer farming business support and guidance. There is additionally, an EU advisor available to discuss any international trade queries. Tenants are being made aware of these events.

Agriculture Act - Lump Sum Exit Scheme

11. The Government's proposed Lump Sum Exit Scheme would allow farmers who wish to exit the industry to take their remaining transition period Direct Payments as a capitalised lump sum.
12. A survey was undertaken with County Farms' tenants to establish the likely take-up of the LSES. On the responses received, the results of the survey indicated that due to the financial cap of £100k, there would be very little take up, as it was felt the figure would not provide sufficient funds, particularly for those without accommodation.

County Farms strategy review

13. It is intended to conclude a review of the County Farms Strategy by December 2022. This is to allow the opportunity to consider the implications of the Agriculture Act, Environment Bill, Tenancy reform and National Food Strategy, as well as providing vital engagement with stakeholders.
14. In the meantime, 5 schemes on the farm estate will be included in the Council's recently awarded Treescape programme, incorporating some 1200 plants.

2. Conclusion

The Estate is still subject to substantial change as a result of the legislative changes and proposals.

3. Consultation

No consultation has taken place in providing this update to Members

a) Risks and Impact Analysis

The risks and impact of the changes as listed above will become more apparent as further details are released by Government. At each stage, modelling will be undertaken and reported accordingly.

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Sarah Wells, Business Manager - Corporate Property, who can be contacted on 07769 953478 or sarah.wells@lincolnshire.gov.uk.

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Open Report on behalf of Andy Gutherson - Executive Director - Place

Report to:	Environment and Economy Scrutiny Committee
Date:	19 October 2021
Subject:	Greater Lincolnshire Plan for Growth

Summary:

This report invites Members of this Committee to consider and debate the content of the Greater Lincolnshire Plan for Growth.

Actions Required:

The Environment and Economy Scrutiny Committee is invited to:

- (i) Formally endorse the Plan for Growth as the framework for post Covid recovery.
- (ii) Task officers with establishing a work plan for the scrutiny committee which includes an in-depth consideration of the items in the plan that are most relevant to LCC.

1. Background

The Plan for Growth is a 1–5-year economic action plan and framework for post Covid-19 recovery in Greater Lincolnshire, developed in full partnership across Local Resilience Forum Business and Economy partners.

The plan was developed as part of the response to the Covid-19 pandemic and the ensuing economic damage caused during 2020. It outlines agreed actions across Lincolnshire to maximise the potential economic benefit across the area.

Within the current plan there are 63 actions which are either current activities, related to economic response to the pandemic, or are a critical part of a long-term ambition. Each action has a lead organization although the majority of actions require collaboration and partnership across organisations.

The Greater Lincolnshire LEP will play the ongoing role of convening local partners to deliver the actions within the plan. Each action is assigned to a lead organisation, with the plan being updated quarterly to monitor progress and assess changes and new priorities.

Organisations involved in the development of the Plan

During Autumn 2020, Greater Lincolnshire LEP and Lincolnshire County Council led the development of the Greater Lincolnshire Plan for Growth on behalf of the Lincolnshire Resilience Forum Business and Economy Group. The group comprises of:

- Economic development officers representing:
 - Lincolnshire County Council (LCC)
 - North Lincolnshire Council
 - North East Lincolnshire Council
 - Rutland County Council
 - All Lincolnshire District Councils
- Business representative organisations:
 - Federation for Small Businesses
 - Lincolnshire Chamber of Commerce
 - CBI
- Local Department for Work and Pensions leads
- University of Lincoln
- Higher Education Colleges
- Greater Lincolnshire Local Enterprise Partnership

Content and actions

The agreed actions contained within the plan are vital to meeting the ambitions of 5 core themes, and 6 specific sector opportunities for Greater Lincolnshire:

Core themes:

1. Business Environment – create a supportive business environment for entrepreneurs, micros, and SMEs to grow and become more productive and resilient.
2. Ideas - broaden and deepen the base of innovating firms in Greater Lincolnshire, aligning innovation with the priority sectors, and trebling the level of innovation investment in the region.
3. People - enable all residents to reach their potential in the local labour market and participate in a flourishing and inclusive economy.
4. Infrastructure - develop the infrastructure needed to support business growth, connect people, and be prepared for future growth and challenges.
5. Place - capitalise on our diverse and dispersed economy to create a leading polycentric, productive economy.

Sector Specific Opportunities:

1. Agrifood - to deliver sustainable, healthy food from land and sea by championing supply chain efficiency, the delivery of a net zero food chain and food which is naturally healthy. This will reinforce our position as the UK Food Valley and an internationally competitive food cluster.
2. Clean Energy - We will be a test bed for technologies in clean energy generation, storage and distribution and a leading area in delivering government objectives against the 10-point plan for green industrial revolution. Areas of opportunity are hydrogen, offshore wind, and opportunities from decarbonisation, carbon capture and storage.
3. Ports and Logistics – maximise the strategic advantages of our ports by leading their transformation into one of the most smart, clean, and efficient port clusters in the world, leveraging greater value from the ports by handling increasing volumes of trade, and attracting more value-added manufacturing activity. Capitalising on the Humber Freeport proposals.
4. Visitor Economy - develop the visitor economy sector by levelling up and supporting the areas of Greater Lincolnshire with competitive advantage in the sector through providing higher-quality and more reliable employment for workers in the sector.
5. Defence - create a cluster of innovation focused defence companies, and ensure that Greater Lincolnshire is a highly attractive, first-choice destination for defence-related industries, service leavers and their families.
6. Health and Care – develop new efficient and innovative models of care for a dispersed and ageing economy, building a cluster of local businesses to support active ageing.

Lincolnshire County Council Led Projects within the plan

The table below outlines specific projects that Lincolnshire County Council currently lead on or are involved in steering, which will help to deliver priorities within the plan:

Plan for Growth objective	LCC activity
Agri-food	Implement Holbeach Food Enterprise Zone. Deliver inward investment programme. Highway investment programme.
Energy	Consultancy programme to tackle energy constraints to growth. Working group member for Radioactive Waste Management at Theddlethorpe; discussion about

Plan for Growth objective	LCC activity
	opportunities for the site with National Grid.
Ports and logistics	Highway investment programme and strong partnership with Midlands Connect especially on A46/A15. OneLincolnshire digital programme.
Visitor economy	Convenor of Tourism Commission and allocation of 500K to implement its recommendations. Refresh and relaunch of www.visitlincolnshire.com Tourism business adviser in growth hub. Green coast investment –Huttoft, North Sea Observatory, and Gibraltar Point investments.
Defence	Co-ordination of strategic partnership with local authorities, Ministry of Defence (MOD), Defence Infrastructure Organisation (DIO).
Health and Care	Delivery of adult care and public health in Lincolnshire. Partnership with care homes partnership to build business resilience/opportunities.
Advanced manufacturing	Delivery of growth hub manufacturing programme.
Place	Feasibility work to establish a co-working space in Lincolnshire market towns. Deliver capital programme which provides sites and offices for businesses. Involvement in government panels on Shared Prosperity Fund to seek to shape it to local need. Local Transport Plan and transport investment. Deliver Historic Places and Environmental strategies.
Ideas	LCC allocation of funding for digital vouchers. Delivery of digital advice to businesses through growth hub.
People	LCC's skills priorities: apprenticeships, graduate retention, retraining, skills capital, new relationship with Job Centre. Adult learning programme delivers to 6000 people.
Business Environment	Business growth hub assists 2000 businesses. Delivery of inward investment programme/convene Team Lincolnshire.
Infrastructure	Deliver North Hykeham Relief Road and Spalding Western relief Road.

Plan for Growth objective	LCC activity
	Bid for A17 improvements –Levelling Up and Midlands Connect funding. Lead campaign for A1 improvements. Deliver cycling and walking improvement plans. Pilot scheme for electric vehicle charging. Strategic partnership on water management with Environment Agency/Anglian Water.

2. Conclusion

Members of the Committee are invited to debate the priorities contained within the plan, with recommendations for areas of focus or changes to existing priorities, particular in terms of prioritisation of areas where the County Council can deliver activity.

3. Appendices

These are listed below and attached at the back of the report	
Appendix A	Greater Lincolnshire Plan for Growth

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Justin Brown Assistant Director- Growth, who can be contacted on 0788 7545356 or at justin.brown@lincolnshire.gov.uk and, Ruth Carver Lincolnshire Enterprise Partnership Chief Executive who can be contacted on 07787 508000 or at ruth.carver@lincolnshire.gov.uk.

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PROTECTING PROGRESSING PROSPERING:

A COVID-19 ECONOMIC REVIVAL STRATEGY FOR GREATER LINCOLNSHIRE

SUMMARY

PRODUCED ON BEHALF OF THE
LINCOLNSHIRE RESILIENCE FORUM PARTNERSHIP

PURPOSE OF THIS DOCUMENT

- This is the summary of the Greater Lincolnshire Economic Revival Plan, the 1-5 year recovery and rebuild plan for Greater Lincolnshire
- It is a revival plan for the area for all partners to deliver against
- The document is reflective of the main priorities and actions across our area and the lead actors for these actions
- It has been developed in partnership with local authorities, the Local Resilience Forum, the LEP Board and lead business organisations between August - November 2020
- Given the rapidly changing nature of Covid it is a live document designed to develop as additional input and intelligence is received
- It is designed to complement and act as the 'bridge' between the long term strategy set out in the Local Industrial Strategy and the existing short term economic recovery plan, which laid out 0-6 month Covid response actions, together with other live economic factors such as EU Exit
- It will contain some of the information from both of those documents and some new material
- This will be Greater Lincolnshire's opportunity to secure backing for medium term, transformative projects - and showcase how the area will contribute to levelling up the economy

INTRODUCTION

INTRODUCTION

We have called this strategy *Protecting, Progressing, Prospering*. We will protect our businesses and communities. We will do everything in our power

to ensure our businesses get the support they need, protecting jobs and livelihoods while the disruption continues. We will progress with our plans for good growth in Greater Lincolnshire, while acknowledging that Covid-19 changes many parameters and requires new approaches. And though the road is difficult, we will prosper, coming out of this tumultuous period with stronger foundations and better outcomes for residents.

A passive approach will not work. We need to respond quickly and flexibly to the many challenges this period will throw our way. As national policy evolves quickly, we will adapt, leveraging this plan along with the new resources of the UK Shared Prosperity Fund to ensure support has maximum local impact. We must also avoid the temptation to become short-sighted, focusing only on the problems in front of us, and less on our longer-term goals. This is particularly important for our area, which took far longer than other places to

recover from the 2008 recession. We need to learn from this and respond to Greater Lincolnshire's specific requirements, going beyond business as usual to ensure that our economy thrives.

Instead, we will embrace this moment to radically transform our economy, recognising that consumer behaviours and market incentives have changed into the long-term. That means using this reset to pivot towards much more environmentally friendly modes of transport and providing the right digital infrastructure to allow remote working, reducing the need to travel. It means allowing innovation to thrive in Greater Lincolnshire, and upgrading business - such as from manufacturing to advanced manufacturing. It means recognising that an understanding of wealth which doesn't encompass health is meaningless, and honouring those whose job it is to care for others. And it means a commitment to collaboration with partners wherever necessary to achieve goals.

While we do this, the world is not standing still. There are megatrends, some of which have been accelerated, which shape a changing context. Chief among these are climate change and the accompanying drive towards decarbonisation

across the public and private sector, automation with a harsher commercial environment forcing businesses to adapt to survive, and flexible working where both the time and location of work has become much less fixed, resulting in new moving and working patterns. And world politics must be taken into account, with the ongoing post-Brexit process and heightened international tensions accompanying the rise of China as an economic superpower.

Over the past few years we have developed a detailed evidence base to better understand our economy. Building on this foundation, we have developed a Local Industrial Strategy laying out our overarching vision to future-proof Greater Lincolnshire's economy, creating a productive, resilient and low carbon economic base. The ambitions of this document align with and support those goals. The region is diverse - energy, visitor economy, and agrifood are just three examples of our strengths across one of the largest LEP area in the country. We must and will support all parts of our region to thrive. This document sets out our plan to get there.

IMMEDIATE CHALLENGES:



RISING UNEMPLOYMENT
WHICH COULD BECOME MASS UNEMPLOYMENT



SLOW LABOUR MARKET RECOVERY
FROM PREVIOUS RECESSION



HIGH LEVELS OF CORPORATE DEBT
WEIGHING ON BUSINESS INVESTMENT



RAPID DIGITISATION
EXCLUDING SOME FROM THE LABOUR MARKET



VERY LOCALISED EFFECTS
REQUIRING DIFFERENT TREATMENT

HOW WE WILL WORK TOGETHER TO RESPOND:



LOCAL PARTNERSHIP

Confirming the LIS and LEP geography, and working with businesses and local authority colleagues on local actions



RAPID INTRODUCTION OF NATIONAL POLICY

Including Kickstart, Job Support Scheme, and sector-based policies



AN AGREEMENT WITH GOVERNMENT TO RESPOND TO LOCAL NEED

Funding to unlock strategic opportunities and pilots for national schemes (e.g. free ports)



DATA SHARING BETWEEN AUTHORITIES

To allow for real-time monitoring of the economic situation, enabling adaptability

BUILD BACK BETTER:



DELIVERING THE AMBITIONS OF THE LOCAL INDUSTRIAL STRATEGY



MAXIMIZING THE IMPACT OF THE SHARED PROSPERITY FUND



COMPETING INTERNATIONALLY AND THRIVING IN A POST-BREXIT FUTURE



JOINING THE GREEN INDUSTRIAL REVOLUTION AND BUILDING A LOW-CARBON ECONOMY

BUILDING ON THE FRAMEWORK OF THE LOCAL INDUSTRIAL STRATEGY



Develop the visitor economy by levelling up and supporting some of the more deprived coastal parts of the region by providing higher quality and more reliable employment for workers in the sector.



Develop new efficient and innovative models of care for a dispersed and ageing economy, building a cluster of local businesses to support active ageing.



Create a cluster of innovation focused defence companies, and ensure Greater Lincolnshire is a highly attractive, first-choice destination for defence-related industries, service leaders and their families.



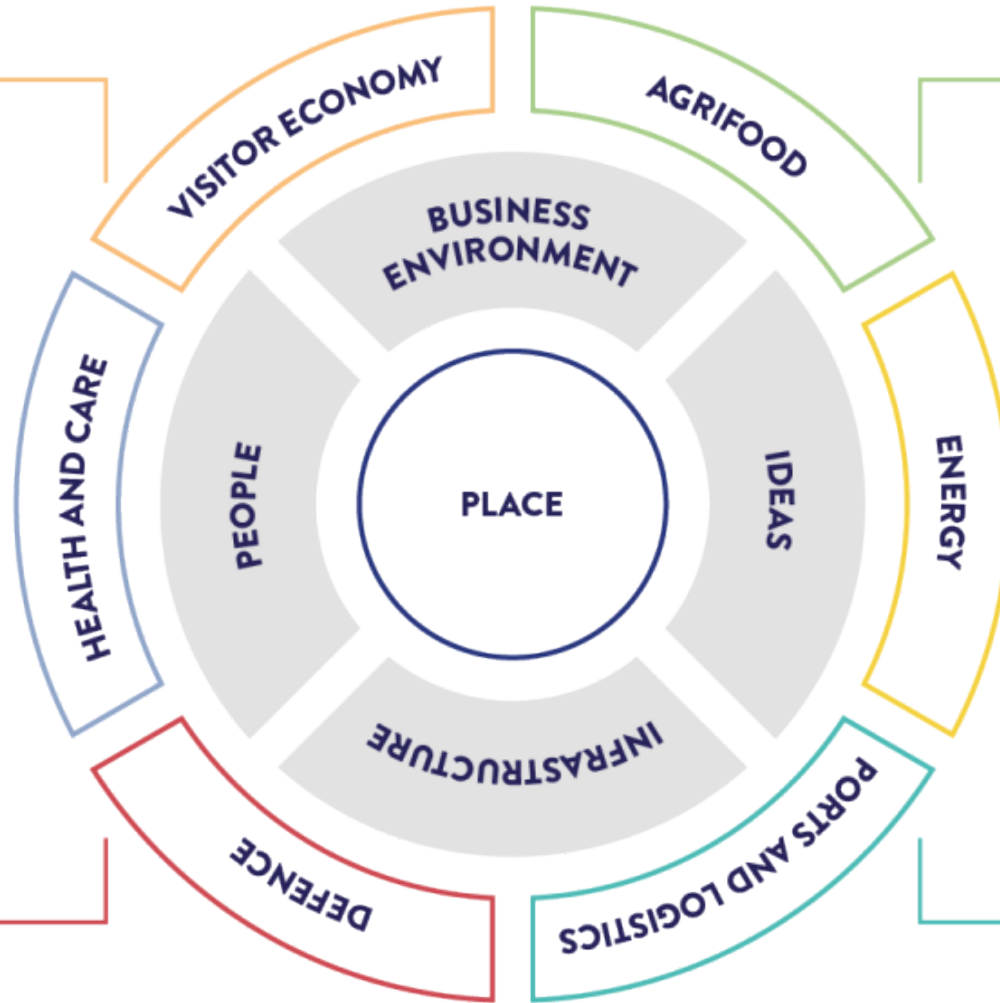
Increase the international competitiveness of the Greater Lincolnshire Agrifood sector by championing automation and resource efficiency, to become the UK's Food Valley and contribute to reducing the UK's reliance on food imports.

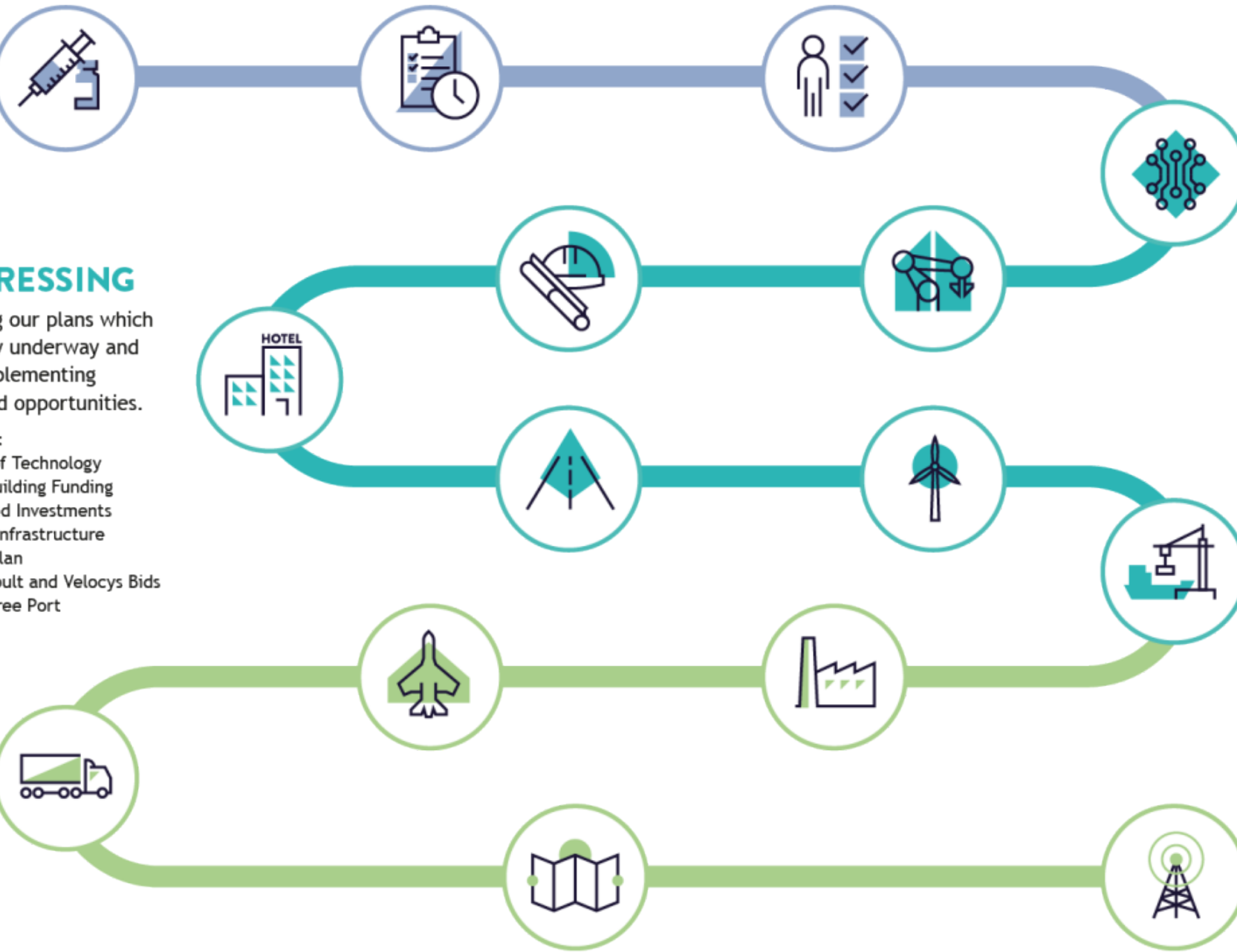


Pioneer industrial decarbonisation, creating a template for other areas. We will be a test bed for technologies in clean energy generation, storage and distribution.



Maximise the strategic advantages of our ports by leading their transformation into one of the most smart, clean and efficient port clusters in the world, handling increased volumes of trade.





PROGRESSING

Progressing our plans which are already underway and quickly implementing funding and opportunities.

For example:

- Institute of Technology
- Getting Building Funding
- Towns Fund Investments
- Strategic Infrastructure Delivery Plan
- ORE Catapult and Velocys Bids
- Humber Free Port

PROTECTING

Protecting our businesses and people from pandemic impacts.

- Short-term Recovery Plan
- National Recovery Programmes
- Local Responses

PROSPERING

Prospering with new programmes and ideas to transform and grow the Greater Lincolnshire economy.

For example:

- UK Food Valley
- Industrial Decarbonisation Cluster
- Defence Clustering
- Centre for Food Logistics
- EV Connectivity
- Energy Test Bed
- Tourism Zone
- Internationalisation Strategy
- Widespread Adoption and Utilisation of 5G





DRIVERS OF REVIVAL



AGRIFOOD

OUR AMBITION IS FOR GREATER LINCOLNSHIRE TO DELIVER SUSTAINABLE, HEALTHY FOOD FROM LAND AND SEA BY CHAMPIONING SUPPLY CHAIN EFFICIENCY, THE DELIVERY OF A NET ZERO FOOD CHAIN AND FOOD WHICH IS NATURALLY HEALTHY. THIS WILL REINFORCE OUR POSITION AS THE UK FOOD VALLEY AND AN INTERNATIONALLY COMPETITIVE FOOD CLUSTER.

Page 51

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Develop a long term UK Food Valley programme based on the triple helix of: the food industry; the research community; and public sector, working collaboratively to support growth	Greater Lincolnshire LEP	Lincolnshire County Council, University of Lincoln, South Holland DC, Industry
Pioneer supply chain efficiency through the adoption of lean manufacturing principles and the transformational potential of digital and automation technologies	University of Lincoln	
Provide leadership on the transition to Net Zero food through tackling emissions at every stage of the food chain	Greater Lincolnshire LEP	University of Lincoln, Industry
Support the development of a UK Horticulture Strategy, linking into adoption of automation and robotics	South Holland District Council	Greater Lincolnshire LEP
Drive innovation through support for startups, research and innovation and through encouraging school leavers to enter the sector. Implement an Agri-grants Programme, creating a soft landing for inward investors, supporting more tech startups focused on agrifood tech and piloting the delivery of 5G in the food sector	University of Lincoln	
Work with businesses to campaign for and deliver improvements in infrastructure such as ports, and improvements on the A16, A17, A1 and A15.	Lincolnshire County Council	Local authorities, Business Representative Organisations



ENERGY

OUR AMBITION IS THAT GREATER LINCOLNSHIRE WILL PIONEER INDUSTRIAL DECARBONISATION, CREATING A TEMPLATE FOR OTHER AREAS. WE WILL BE A TEST BED FOR TECHNOLOGIES IN CLEAN ENERGY GENERATION, STORAGE AND DISTRIBUTION AND A LEADING AREA IN DELIVERING GOVERNMENT OBJECTIVES AGAINST THE 10 POINT PLAN FOR GREEN INDUSTRIAL REVOLUTION.

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
To exploit the unique profile of the Greater Lincolnshire area so as to achieve its potential to be a market leader in the areas of whole-system industrial and rural energy/decarbonisation, and water management.	Greater Lincolnshire LEP Energy Council	All local authorities
Support the decarbonisation route map for the Humber Estuary industrial cluster, together with supporting accelerated low carbon energy innovation for Offshore Renewable Energy (ORE) Catapult and Velocys, to work towards becoming the UK's largest manufacturer of offshore wind components.	Humber Leadership Board	Private Sector, Lincolnshire County Council, North Lincolnshire Council, North East Lincolnshire Council
Tackle energy constraints to growth, including delivery of Local Areas Energy Plans (LAEP), which will deliver baseline evidence for energy solutions to both places, and growth sectors that are constrained	Lincolnshire County Council	Infrastructure Group
Work with Anglian Water, the Environment Agency, and others to develop an integrated water supply and flood risk management approach, and support the Greater Lincolnshire energy testbed proposal.	Local Authorities	
Work with National Grid and others to ensure that the former gas terminal at Theddlethorpe is retained as an asset which provides jobs and energy infrastructure. To include being a member of a working group to explore the concept of using the site as a geological disposal facility	Lincolnshire County Council	BEIS, National Grid, private sector



PORTS AND LOGISTICS

OUR AMBITION IS THAT GREATER LINCOLNSHIRE WILL MAXIMISE THE STRATEGIC ADVANTAGES OF ITS PORTS BY LEADING THEIR TRANSFORMATION INTO ONE OF THE MOST SMART, CLEAN AND EFFICIENT PORT CLUSTERS IN THE WORLD, LEVERAGING GREATER VALUE FROM THE PORTS BY HANDLING INCREASING VOLUMES OF TRADE, AND ATTRACTING MORE VALUE-ADDED MANUFACTURING ACTIVITY.

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Deliver freeport status for the Humber and northern Lincolnshire, bringing in Humberside airport as well. This will spur growth in local manufacturing firms by expanding the trade in intermediate goods	Humber Leadership Board (LCC, NLC, NELC)	Greater Lincolnshire LEP, University of Lincoln
Ensure that our ports and logistics clusters are strongly connected into the region's decarbonisation activity	Humber Leadership Board (LCC, NLC, NELC)	
Develop a proposal for a Centre for Food Logistics based around the Boston port, providing training in logistics, and allowing agrifood firms to import inputs close to home reducing costs	Boston Borough Council	
With local authorities, enhance our competitiveness in logistics activity by ensuring that the key infrastructure that supports our logistics cluster, including rail and rail freight, the A16, A17 and A1 is fit for purpose	Local Highways Authorities/Infrastructure Group	
Support and Contribute to the Productivity Plan for the Trans-Midlands Trade Corridor (A46 and Humber Ports), led by Midlands Engine	Local Highways Authorities/Infrastructure Group	
Utilise and encourage digital technology uptake to streamline movements of goods and produce across borders.	Lincolnshire County Council, North Lincolnshire Council, North East Lincolnshire Council	



VISITOR ECONOMY

OUR AMBITION IS TO DEVELOP THE VISITOR ECONOMY SECTOR BY LEVELLING UP AND SUPPORTING THE AREAS OF GREATER LINCOLNSHIRE WITH COMPETITIVE ADVANTAGE IN THE SECTOR THROUGH PROVIDING HIGHER-QUALITY AND MORE RELIABLE EMPLOYMENT FOR WORKERS IN THE SECTOR.

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OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Deliver the Tourism Action Plan. Capitalise on new opportunities by refreshing our marketing offer around sustainability and attracting private investment, as well as bringing forward necessary transport infrastructure	Greater Lincolnshire LEP Visitor Economy Board	
Develop and take forward the actions outlined by the Greater Lincolnshire Tourism Commission, to ensure the visitor economy in Greater Lincolnshire is providing the right products to support areas of competitive advantage; and visitor offer to meet the future demands of customers in 2025 through ensuring visibility and a supporting labour market of skilled and knowledgeable people	Lincolnshire County Council	Greater Lincolnshire LEP
Support sustainable tourism as an overarching theme, fitting with the Connected Coast vision, Green Masterplan work and plans at Doddington Hall, Grimsthorpe Castle, RSPB Frampton Marsh, the Grimsby Fishing Heritage Centre, Normanby Hall Country Park, English Heritage investment at Gainsborough Old Hall and the Alkborough Flats	Tourism Officers Group	County and Local Authorities
Improve the digital offer and use that to create packages that make booking easier for visitors, including promoting the use of the TXGB booking system developed by Visit England to build domestic tourism.	Visit Lincoln	Lincolnshire County Council
Refresh and relaunch VisitLincolnshire.com	Visit Lincoln	Lincolnshire County Council, Greater Lincolnshire LEP



DEFENCE

OUR AMBITION IS TO CREATE A CLUSTER OF INNOVATION FOCUSED DEFENCE COMPANIES, AND ENSURE THAT GREATER LINCOLNSHIRE IS A HIGHLY ATTRACTIVE, FIRST-CHOICE DESTINATION FOR DEFENCE-RELATED INDUSTRIES, SERVICE LEAVERS AND THEIR FAMILIES.

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OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Establish a strategic board for defence, comprising specialist public and private sector representatives, to drive this sector forward in Greater Lincolnshire	Greater Lincolnshire LEP	
Deliver the defence innovation centre as part of phase 2 of the Lincoln Science and Innovation Park (LSIP)	Greater Lincolnshire LEP	
Develop an action plan to grow the cluster, capitalising on the new £16bn increase in defence spending announced at the 2020 Spending Review	Greater Lincolnshire LEP	
Support defence businesses with room to grow outside of the military compounds, deepening their engagement with Greater Lincolnshire, and raising the profile of the often low-key defence sector. We will aim to retain skilled former defence industry workers within Lincolnshire, converting their skills into productive output, and we will work to redevelop and repurpose former defence assets and estates	Lincolnshire County Council	Greater Lincolnshire LEP, Local Authorities
Pursue opportunities for relocation of Ministry of Defence staff from Whitehall to Lincolnshire.	Greater Lincolnshire LEP	Lincolnshire County Council, MoD, DIO



HEALTH AND CARE

OUR AMBITION IS THAT GREATER LINCOLNSHIRE WILL DEVELOP NEW EFFICIENT AND INNOVATIVE MODELS OF CARE FOR A DISPERSED AND AGEING ECONOMY, BUILDING A CLUSTER OF LOCAL BUSINESSES TO SUPPORT ACTIVE AGEING

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OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
To exploit the unique profile of the Greater Lincolnshire area so as to achieve its potential to be a market leader in the areas of rural healthcare and better ageing	Greater Lincolnshire LEP Health and Care Board	
Build the resilience of the sector in light of changing migration rules, starting with a review of early years and nursing home capacity and resilience. And we will utilise Midlands Engine funding for mental health work with local companies in places, through an accessible website	Greater Lincolnshire LEP/Upper Tier Local Authorities	Lincolnshire County Council, North Lincolnshire Council, North East Lincolnshire Council
Working with practitioners across Greater Lincolnshire to convert research into better health outcomes for all residents. We will pioneer new and innovative models of rural health delivery in partnership with the Centre for Ageing Better	Local Authorities	Lincolnshire County Council, Greater Lincolnshire LEP



ADVANCED MANUFACTURING AND CHEMICALS

OUR AMBITION IS TO BUILD ON EXISTING STRENGTHS WITHIN PARTS OF GREATER LINCOLNSHIRE TO INVEST IN INNOVATION AND CREATE A POWERFUL DRIVER OF ECONOMIC GROWTH FOR THE REGION.

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OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Deliver a Transformational Manufacturing Programme, focusing on horizontal innovation, a holistic review of strategic plans, servitisation support and guidance on retraining, upskilling and onboarding workers alongside 12 months of coaching assistance	Business Lincolnshire Growth Hub	
Pilot Greater Lincolnshire Manufacturing Network, a knowledge-intensive business hub hosted by the University of Lincoln School of Engineering, supporting the growth and development of SME businesses. We will also support manufacturing business to get back on track through recovery funding with capital grants	Business Lincolnshire Growth Hub	
Be a voice for the chemical industry to ensure a smooth transition to a new trading arrangement, concerning talent, customs, and regulations	Greater Lincolnshire LEP	North and North East Lincolnshire
Provide training and jobs through the National Centre for Process and Manufacturing and accelerate adoption of Industry 4.0 digitalisation technologies, supporting the UK-wide implementation of a National Supply Chain Programme, as well as looking at the benefits of onshoring supply chains.	Business Lincolnshire Growth Hub	Midlands Engine

RESPONDING TO COVID-19

ACROSS THE FIVE FOUNDATIONS OF PRODUCTIVITY



PLACE

OUR AMBITION IS TO CAPITALISE ON
THE DISPERSED ECONOMY
TO CREATE A LEADING POLYCENTRIC,
PRODUCTIVE ECONOMY

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Deliver the Future High Street and Towns Fund bids for Greater Lincolnshire Towns, and align these with place-based investment strategies such as Local Transport Plan, Environmental and Historic Place strategies.	Local Authorities	
Develop local co-working spaces across the area, starting with a review of available high street spaces for creative new uses such as co-working space, encouraging young entrepreneurs to open up businesses, and working with central government on towns investment plans.	Local Authorities	
Offer to work with Government to shape the formula of the UK Shared Prosperity Funds, in a way that works for the diverse areas of Greater Lincolnshire.	Lincolnshire County Council, North Lincolnshire Council, North East Lincolnshire Council	
Deliver a capital programme which provides sites and offices for businesses	Lincolnshire County Council	Local Authority partners



IDEAS

OUR AMBITION IS TO BROADEN AND DEEPEN THE BASE OF INNOVATING FIRMS IN GREATER LINCOLNSHIRE, ALIGNING INNOVATION WITH THE PRIORITY SECTORS, AND TREBLING THE LEVEL OF INNOVATION INVESTMENT IN THE REGION.

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Support digital uptake in business, delivering a Made Smarter Digitalisation Pilot for Business, starting with a pilot focused on manufacturing and food businesses. We will establish a partnership with Innovate UK to support businesses to invest in new technology	Business Lincolnshire Growth Hub	Greater Lincolnshire LEP, University of Lincoln
Secure funding for the ORE Catapult to establish an Offshore Wind Operations and Maintenance Centre of Excellence in Grimsby, to provide next generation testing for offshore wind components	North East Lincolnshire Council	
Boost advanced manufacturing, helping firms move up the value chain and invest in automation and digitisation through capital grant and loan schemes	Business Lincolnshire Growth Hub	
Capitalise on our higher education presence, supporting for firms to commercialise their own R&D or adopt existing innovations from elsewhere, building an innovation ecosystem which allows business, universities, and applied research institutions to better co-develop innovation and transform business practice	Greater Lincolnshire LEP Innovation Council	
Maintain graduates within Lincolnshire, establishing a Graduate Internship Scheme.	Universities	



PEOPLE

OUR AMBITION IS TO ENABLE ALL RESIDENTS TO REACH THEIR POTENTIAL IN THE LOCAL LABOUR MARKET AND PARTICIPATE IN A FLOURISHING AND INCLUSIVE ECONOMY.

In addition to focusing on these priorities we will work with the brand new, national Skills and Productivity Board (SPB) and DfE through the SAP Programme, to ensure that the needs and challenges of our local SMEs and residents are reflected in new and emerging skills policies and programmes. We recognise that a one-size fits all approach does not provide the whole of the solution that our different places need in order to prosper, and so we are keen to work on the roll-out of the National Skills Fund, and would like to talk to Government about piloting an approach to Individual Learning Accounts to ensure that local provision matches local labour market demand.

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Swift and effective implementation of Government employment and skills schemes, starting with Kickstart to support young people into work	All partners	
Launch of our year-long flagship programme of Online Jobs and Careers Fairs	Greater Lincolnshire LEP	
Fast paced development of a new Apprenticeship Action Plan designed to increase apprenticeship opportunities for people of all ages, including the launch of a Levy Transfer Scheme	Greater Lincolnshire LEP	
Launch and deliver the Institute of Technology with a hub and spoke model, supporting technical and digital training at levels 4 and 5	Education Partners	
Accelerate our work to understand, promote and grow digital skills at all levels to enable residents to participate fully in society and take advantages of new ways of working	Employment and Skills Advisory Panel	All education lead organisations
Seek funding for a game-changing HR and Workforce Planning Scheme that will increase good quality employment opportunities, whilst rapidly increasing the productivity of SMEs	Employment and Skills Advisory Panel and LEP/LCC Commissioning Board	
Expand work with schools to ensure strong links with sectors and local employers, and progress a proposal to achieve DfE’s ambition for a Career Hub in every LEP area.	Employment and Skills Advisory Panel	



BUSINESS ENVIRONMENT

OUR AMBITION IS TO CREATE A SUPPORTIVE BUSINESS ENVIRONMENT FOR ENTREPRENEURS, MICROS AND SMES TO GROW AND BECOME MORE PRODUCTIVE AND RESILIENT

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Promote the National Centre for Process and Manufacturing to businesses to help them upskill their workforce. Accelerate adoption of Industry 4.0 digitalisation technologies, lobby for a UK-wide National Supply Chain Programme, as well as looking at the benefits of onshoring supply chains	Business Lincolnshire Growth Hub	Business representative organisations
Draw in inward investment and increase market access through a local internationalisation strategy, taking advantage of opportunities provided by Brexit	Team Lincolnshire and Business Representative Partners	
Work with the University of Lincoln to deliver the Productivity Hubs programme - creation of a series of hubs in Greater Lincolnshire with and accompanying Accelerator programme and seed funding competition	University of Lincoln	
Grow the Team Lincolnshire ambassador network to provide business to business support and open up opportunities for collaboration and innovation	Team Lincolnshire	
Deliver freeport status for the Humber and northern Lincolnshire. This will spur growth in local manufacturing firms by expanding the trade in intermediate goods.	Humber Leadership Board	Greater Lincolnshire LEP, North Lincolnshire Council, North East Lincolnshire Council



INFRASTRUCTURE

OUR AMBITION IS TO DEVELOP THE INFRASTRUCTURE NEEDED TO SUPPORT BUSINESS GROWTH, CONNECT PEOPLE, AND BE PREPARED FOR FUTURE GROWTH AND CHALLENGES.

OUR PRIORITIES FOR YEARS 1-5	SUGGESTED LEAD	CRITICAL PARTNERS FOR DELIVERY
Deliver the Greater Lincolnshire Strategic Infrastructure Delivery Plan, with the priorities being North Hykeham Relief Road, the A46/A15 enhancements, and improvements to the A16 and A17, and A1 upgrades to Motorway standard	Local Highways Authorities	Infrastructure Group
Deliver cycling and rail upgrades, alongside a targeted marketing programme to ensure Lincolnshire is recognised as the Netherlands of UK cycling	Local Authorities	
Support transport connectivity through designing EV connectivity into new developments	Local Highways Authorities	
Deliver full coverage of 4G mobile to ensure no 'not spots' remain and encourage rollout of 5G across all of Greater Lincolnshire	North East Lincolnshire	
Work with Anglian Water, the Environment Agency and other partners to try to guarantee flood resilience into the long-term	Local Authorities	
Develop a Greater Lincolnshire Infrastructure strategy focused on place based priorities and linked strongly to the economic priorities of the Plan for Growth.	Lincolnshire County Council	Local Highways Authorities



Open Report on behalf of Andy Gutherson - Executive Director - Place

Report to:	Environment and Economy Scrutiny Committee
Date:	19 October 2021
Subject:	Lincolnshire Rural Services Network

Summary:

The Environment and Economy Scrutiny Committee have given considerable consideration and input into food and farming including policy changes such as the Agriculture Bill, to the predicted structural changes now being seen within farming to the lives of those working in and running land based businesses in Lincolnshire.

Significant discussion has focussed on the need to support the sector through the current challenging period of change for Lincolnshire's farming businesses and the people they employ.

Today the committee will hear from Lincolnshire Rural Support Network who received a £40,000 grant from Lincolnshire County Council in 2019 as a result of the work of the Committee.

Lincolnshire Rural Support Network will provide an overview of the work that they are doing and provide an update on the sector in Lincolnshire.

Actions Required:

The Committee will receive the presentation from Lincolnshire Rural Support Network and follow with discussion.

The Committee is invited to give consideration to future opportunities to support the sector.

The Committee will share comments with the Scrutiny Panel B - Agricultural Sector Support Review.

1. Background

Lincolnshire farming businesses continue to experience a perplexing present as well as an uncertain future. Changes to the basic payment schemes and the emerging financial incentives such as the Environmental Land Management Scheme (ELMS) will continue to drive significant structural change in the sector. The sector is awash with both challenge and opportunity. Today's presentation from LRSN provides a snapshot of the impact on some individuals and businesses.

2. Lincolnshire Rural Services Network

LRSN is a volunteer-led organisation that provides pastoral and practical support to farming and rural people during periods of anxiety, stress and problems relating to their families and businesses.

In 2019 Lincolnshire County Council was able to grant £40,000 to LRSN, as they pulled together a funding package to employ a mental health professional to support the work being undertaken. The £40,000 contribution from Lincolnshire County Council completed the funding jigsaw.

They will give a presentation detailing the work that they are doing and provide an update on their experience of the sector in Lincolnshire.

More information about LRSN can be found at their website: www.lrsn.co.uk and during the presentation to be given to Committee.

2. Conclusion

Members of the Environment and Economy Scrutiny Committee are invited to consider and comment on the presentation on Lincolnshire Rural Services Network which provides an overview of the work that they are doing and an update on the sector in Lincolnshire.

3. Consultation

a) Risks and Impact Analysis

N/A

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Vanessa Strange, Head of Infrastructure Investment, who can be contacted on 07917 781627 or vanessa.strange@lincolnshire.gov.uk.

Open Report on behalf of Andrew Crookham - Executive Director - Resources	
Report to:	Environment and Economy Scrutiny Committee
Date:	19 October 2021
Subject:	Environment and Economy Scrutiny Committee Work Programme

Summary:

This item enables the Committee to consider and comment on the content of its work programme for the coming year to ensure that scrutiny activity is focused where it can be of greatest benefit. The work programme will be reviewed at each meeting of the Committee to ensure that its contents are still relevant and will add value to the work of the Council and partners.

Actions Required:

Members of the Committee are invited to review the work programme and highlight any additional scrutiny activity which could be included for consideration in the work programme.

1. Background

Overview and Scrutiny should be positive, constructive, independent, fair and open. The scrutiny process should be challenging, as its aim is to identify areas for improvement. Scrutiny activity should be targeted, focused and timely and include issues of corporate and local importance, where scrutiny activity can influence and add value.

All members of overview and scrutiny committees are encouraged to bring forward important items of community interest to the committee whilst recognising that not all items will be taken up depending on available resource.

Members are encouraged to highlight items that could be included for consideration in the work programme.

2. Work Programme

19 October 2021		
Item	Contributor	
1.	Supplementary Waste Services <i>[Pre-Decision Scrutiny]</i> <i>(Executive Councillor for Waste & Trading Standards- between 21-28 October 2021)</i>	Mike Reed, Head of Waste
2.	GL Plan for Growth - Mid Term Economic Recovery Group	Ruth Carver, LEP Chief Executive Justin Brown, Assistant Director – Growth
3.	County Farms	Sarah Wells, Business Manager - Corporate Property
4.	Lincolnshire Rural Support Network	Vanessa Strange, Head of Infrastructure Investment

30 November 2021		
Item	Contributor	
1.	Flood and Coastal Resilience and Innovation Programme - submission of outline business case <i>[Pre-decision Scrutiny] (Executive Decision on 7 December 2021)</i>	David Hickman, Head of Environment Paul Brookes, Flood Risk Manager – Environment
2.	Service Level Performance Reporting Against the Performance Framework 2021 - 2022 – Quarter 2: <ul style="list-style-type: none"> • Economy • Flooding • Waste 	Samantha Harrison, Head of Economic Development David Hickman, Head of Environment Mike Reed, Head of Waste
3.	Internationalisation Strategy	Samantha Harrison, Head of Economic Development
4.	Area of Outstanding Natural Beauty Update	Chris Miller, Team Leader - Countryside Services
5.	Tree Strategy	Dan Clayton, Sustainability Manager - Environment
6.	Resilience Innovation Programme Progress	Matthew Harrison, Senior Commissioning Officer - Flood Risk - Place
7.	Scopwick Project	Paul Brookes, Flood Risk Manager – Environment
8.	The Levelling Up Agenda for Lincolnshire	Vanessa Strange, Head of Infrastructure Investment

18 January 2022		
Item	Contributor	

18 January 2022		
Item	Contributor	
1.	Revenue and Capital Budget Proposals 2021/22 <i>[Pre-decision Scrutiny] (Executive Decision – 1 February 2022 and County Council Decision 18 February 2022)</i>	Keith Noyland, Head of Finance, Communities
2.	Carbon Reporting Tool	Dan Clayton, Sustainability Manager - Environment
3.	Property Flood Resilience Trial	Paul Brookes, Flood Risk Manager – Environment
4.	Local Transport Plan V <i>[Information only Item]</i>	Vanessa Strange, Head of Infrastructure Investment Jason Cooper, Transport and Growth Manager

22 February 2022		
Item	Contributor	
1.	Service Level Performance Reporting Against the Performance Framework 2021 - 2022 – Quarter 3: <ul style="list-style-type: none"> • Economy • Flooding • Waste 	Samantha Harrison, Head of Economic Development David Hickman, Head of Environment Nicole Hilton, Mike Reed and Rachel Stamp are the Waste Management Team
2.	Greater Lincolnshire Nature Partnership presentation	Dan Clayton, Sustainability Manager - Environment

12 April 2022		
Item	Contributor	
1.	Property Green Agenda – potential guest presentation facilitated by Sustainability	Chris Miller, Team Leader - Countryside Services

24 May 2022		
Item	Contributor	
1.	Study Visit to Donna Nook or Gibraltar Point	Chris Miller, Team Leader - Countryside Services
2.	Sustainable Transport	Dan Clayton, Sustainability Manager - Environment
3.	Joint presentation on Local Transport Plan focusing on the Green Agenda	Dan Clayton, Sustainability Manager - Environment

12 July 2022		
Item	Contributor	

12 July 2022

Item	Contributor
<p>1. Service Level Performance Reporting Against the Performance Framework 2021 - 2022 – Quarter 4:</p> <ul style="list-style-type: none">• Economy• Flooding• Waste	<p>Samantha Harrison, Head of Economic Development David Hickman, Head of Environment Mike Reed, Head of Waste</p>

Items to be Programmed

- Historic Places Team Strategy
- Development Fund – Drainage Investigations & Flood Repairs – Update -
- Coastal Country Park – Progress
- Overview of LCC sites – Snipe Dales; Mareham Pastures; Gibraltar Point
- Verge Biomass
- Riparian Watercourse Project – Progress and Next Steps
- Humber and East Coast Strategies
- Review of Land Sales Policy – Regeneration
- Skegness Business Park
- Planning White Paper
- Green Technology Grant
- Coastal Car Park Strategy
- Updating the Lincolnshire Minerals and Waste Local Plan: Issues and Options [early 2022] - Adrian Winkley, Minerals and Waste Policy and Compliance Manager
- Common Works and Capital Programme – Paul Brookes, Flood Risk Manager – Environment
- Major national policy initiatives – Paul Brookes, Flood Risk Manager – Environment
- Natural Flood Management – Paul Brookes, Flood Risk Manager – Environment
- Memorandum of Understanding with Districts on incident response and provision of temporary resilience measures

3. Conclusion

Members of the Committee are invited to review and comment on the work programme and highlight any additional scrutiny activity which could be included for consideration in the work programme.

4. Consultation

a) Risks and Impact Analysis

N/A

5. Appendices

These are listed below and attached at the back of the report

Appendix A	Forward Plan of Decisions relating to the Environment and Economy Scrutiny Committee.
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6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Kiara Chatziioannou, Scrutiny Officer, who can be contacted on 07500 571868 or by e-mail at kiara.chatziioannou@lincolnshire.gov.uk.

Forward Plan of Decisions relating to the Environment and Economy Scrutiny Committee

MATTERS FOR DECISION	DATE OF DECISION	DECISION MAKER	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	HOW AND WHEN TO COMMENT PRIOR TO THE DECISION BEING TAKEN	KEY DECISION YES/NO	DIVISIONS AFFECTED
Flood and Coastal Resilience and Innovation Programme - submission of outline business case I022487	7 December 2021	Executive	Flood and Water Management Scrutiny Committee; Environment and Economy Scrutiny Committee; partner organisations; local communities	David Hickman, Head of Environment, E-mail: david.hickman@lincolnshire.gov.uk	Yes	Louth Wolds; Market Rasen Wolds; Metheringham Rural; North Wolds
Supplementary Waste Services	21-28 October	Executive Councillor for Waste and Trading Standards	Environment and Economy Scrutiny Committee.	Mike Reed, Head of Waste, E-mail: mike.reed@lincolnshire.gov.uk	No	Stamford/Mablethorpe